This year, as the Bhutan Foundation celebrates its 25-year anniversary, we share our accomplishments over the years with you because none of them would be possible without the support of our donors, local partners in Bhutan, and institutional partners abroad. We sincerely thank you for your support of the people and country of Bhutan and the Bhutan Foundation . . . then and now.
Our Mission

The Bhutan Foundation serves the people of Bhutan in living and sharing the principle of Gross National Happiness. We cherish the values of the Bhutanese intention: measuring “happiness” as the highest attribute of all decision-making. We contribute to strategies of conservation of the environment, equitable and sustainable development, good governance, and preservation of culture in Bhutan. The Bhutan Foundation serves as the only American not-for-profit organization that is wholly focused on the benefit of the country and people of Bhutan, bridging understanding between our two countries and beyond.
It is with great pleasure that I write to you in celebration of the Bhutan Foundation’s 25th anniversary. The Foundation started in 1986 as a means to benefit the people, environment, and culture of Bhutan. In 2002, the Foundation was relaunched in order to address the needs of a changing Bhutan.

The past 25 years have indeed seen change in Bhutan. One of the most significant changes, of course, was Bhutan’s peaceful and deliberate transition toward democracy. In 1998, His Majesty the Fourth King, Jigme Singye Wangchuck, dissolved the existing cabinet and delegated executive power to an elected Council of Ministers. In 2005, a draft Constitution was unveiled, and Bhutan began the process of transitioning to a parliamentary democracy. His Majesty the Fourth King abdicated the throne in 2006, political parties were formed, and elections for the National Council and National Assembly were held in 2007 and 2008. In 2008, His Majesty Jigme Khesar Namgyel Wangchuck became the Fifth Dragon King and first constitutional monarch. Four years later, the whole nation joined in to celebrate his wedding to Gyaltsuen Jetsun Pema.

Many other changes also left their mark over the past 25 years. For example, our society has become electronically connected to the rest of the world, from our first television in 1999 to full Internet access today. In 2011, the United Nations adopted the Resolution of Happiness, a step toward a holistic approach to development based on Bhutan’s development philosophy of Gross National Happiness. Unfortunately, Bhutan has also seen first-hand the effects of climate change, and we have responded to several natural disasters, including a major earthquake, flooding caused by Cyclone Aila, and devastating fires that severely damaged the town of Jakar and destroyed the historic Wangduephodrang Dzong.

Of course, some aspects of Bhutanese life, thankfully, have not changed: our dzongs, our national dress and cultural arts, our breathtaking mountains and verdant valleys, our many species of rare wildlife. Still, these uniquely Bhutanese qualities need our help in preserving them for future generations.

The Bhutan Foundation has always been mindful of the changes in Bhutan. In order to facilitate the transition to democracy, the Foundation responded by committing to strengthen civil society in Bhutan. Today, we are building capacity of our health care professionals, media, political parties, and educators and addressing challenges to our environment and culture.

We are grateful for the generosity of so many friends, then and now, who have stayed connected to Bhutan as we march ever forward. With your continued support, we will face the opportunities and challenges of the next 25 years together.

Her Majesty the Queen Mother of Bhutan
Ashi Tshering Pem Wangchuck
Co-Chair
Then and Now: 1986-2012

When the Bhutan Foundation was established in 1986, its founders had no idea that, 25 years later, it would have nine professional staff in Thimphu and Washington, DC, working with over 40 partner organizations that have projects across all 20 districts in Bhutan. Much of this happened in just the last 10 years under the leadership of Her Majesty Ashi Tshering Pem Wangchuck, Co-Chair of the Bhutan Foundation.

Today, we continue to advance the Foundation because we believe that the world can benefit from Bhutan’s unique approach to development—an approach the Bhutanese people refer to as Gross National Happiness—whereby economic development progresses in balance with preserving the country’s rich natural and cultural heritage while ensuring that all Bhutanese benefit from equal opportunity and good governance. We strive to build capacity, fill critical gaps, and foster partnership among Bhutanese and US institutions.

In these pages, you’ll learn more about Her Majesty and those founders as they reflect on their connections to Bhutan: John and Henrietta Goelet, Lisina Hoch, and later, Lyonpo Om Pradhan, who helped reestablish the Foundation. You’ll also read about projects in which your support is making an impact on the ground.

The Bhutan Foundation is dedicated to serving the people of Bhutan as they pursue the principles of Gross National Happiness. With your support, health-care workers are being trained and equipped to save lives, children with special needs are succeeding in school, Bhutanese entrepreneurs are receiving opportunities and incentives to develop their own businesses, biologists are conducting research that will help protect snow leopards and takin (Bhutan’s national animal), journalists are keeping Bhutan’s citizens informed, historic structures and other national treasures are being restored, and much more.

We can’t say it enough: thank you. Your generosity and commitment are essential to our work in sharing Bhutan with the world by supporting its pursuit of economic development in its own unique ways. We hope you share our belief in Bhutan’s many lessons and continue to stay connected to Bhutan through the Bhutan Foundation.

Sincerely,

Hon. Frank G. Wisner
Co-Chair

Dr. Bruce W. Bunting
President

His Majesty the Fifth King Jigme Khesar Namgyel Wangchuck with Co-Chair, Hon. Frank G. Wisner and President, Dr. Bruce W. Bunting in Bumthang, Bhutan.
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It was in the year 1948 when three young women had the good fortune to meet in London and start a friendship among three families that would last to this day. At that time, they were known as Henrietta Fanner, of England; Lisina von Schulthess, of Switzerland; and Kesang Choeden Dorji, of Bhutan. One of those young women would return to her home country, marry the Third King, and become Her Majesty Ashi Kesang Choeden Wangchuck. In subsequent years, her friends came to visit, bringing first their husbands, then their children, and now their grandchildren to this remarkable Land of the Thunder Dragon--Druk Yul--the Kingdom of Bhutan.

In the mid-1980s, it was decided that a foundation should be established in the United States to assist with Bhutan’s development. With support from John and Henrietta Goelet and Frank and Lisina Hoch, the Bhutan Foundation was established on March 25, 1986.

“Bhutan is special because of the people--cheerful people. It is particularly special to me because of the long friendships that we have made from our many visits that now span four generations in my family.”

- Mrs. Lisina M. Hoch

“The king’s father introduced Gross National Happiness to the world, but Bhutan has a lot of Gross National Wisdom to give us all.”

- Mr. and Mrs. John Goelet
Over the next decade and a half, the Foundation focused mostly on projects that developed Bhutan’s agriculture and provided opportunities for Bhutanese students to study abroad. Then, in 2002, Her Majesty Ashi Tshering Pem Wangchuck decided the Bhutan Foundation should be doing much more to develop the relationship between Bhutan and the United States and to build capacity and fill the gaps created by rapid growth. Lyonpo Om Pradhan, then Bhutan’s Ambassador to the United Nations, assisted Her Majesty in reestablishing the Foundation as a bridge between the United States and a growing interest in the Kingdom of Bhutan.

Today, the foundation works in five core areas: conservation of the environment, preservation of culture, equitable development, good governance, and greater awareness and understanding of Bhutan in the United States and around the world. It has grown during these past 10 years and now serves the ever-changing needs of a newly democratic Bhutan.

Despite the fairy-tale quality to the friendship that started the Bhutan Foundation, the capacity gained and the needs filled over these 25 years are far-reaching and very real, indeed.

“The Bhutan Foundation has always been mindful of the changes in Bhutan and the need to build our own capacity to face the challenges of an ever-changing world.”

- Her Majesty Ashi Tshering Pem Wangchuck

“The Bhutan Foundation has become a bridge between the United States and Bhutan. It has exceptional leadership and a distinguished board with deep concern and love for the Bhutanese people. I believe it has enormous prospects for the future.”

- Hon. Om Pradhan
25 Years in Bhutan

The Bhutan Foundation is established on March 25.

The Fourth Druk Gyalpo establishes the Lhengye Zhungtshog (Council of Ministers):

“Our country must have a system of government which enjoys the mandate of the people, provides clean and efficient government, and has an inbuilt mechanism of checks and balances to safeguard our national interest and security.”

1986

1998

1999

2002

2003

2005

2006

Bhutan Foundation is relaunched by Her Majesty Ashi Tshering Pem Wangchuck.

An initial grant is made to help support agricultural training for farmers.

Bhutan Foundation provides the first grants to our local partners in Bhutan: Bhutan Youth Development Fund and Tarayana Foundation.

Bhutan Foundation provides $160K in grants for equitable and sustainable development in Bhutan including $144K for the health and welfare for the poor.

Bhutan Foundation also gives the first conservation of the environment grant to the Royal Society for the Protection of Nature.

Bhutan Foundation also gives the first preservation of culture grant to the monastic school at Tamshing.

On December 14, His Majesty the Fourth Druk Gyalpo of Bhutan abdicates his throne.

Bhutan launches its first mobile telephone services.

On December 17, the Fourth Druk Gyalpo announces that the first general elections will be held in 2008 and that he would abdicate the throne in 2006.
Bhutan Foundation opens an office in Bhutan with two full-time staff. Bhutan Foundation provides $350K in grants to all our local partners.

Bhutan Foundation starts a pilot project with Humane Society International to catch-neuter-vaccinate-release the community dog population in Bhutan. Today the program continues in collaboration with the Ministry of Agriculture and has reached out to over 45,000 dogs throughout the country.

A 6.1 magnitude earthquake occurs on September 21, in the eastern region of Bhutan. In response, the Bhutan Foundation commits to restoration work at Trashigang Dzong and Drametse Lhakhang in collaboration with the Ministry of Home and Culture.


The Bhutan Foundation celebrates its 25-year anniversary. Thanks to our partners locally and globally, we have successfully supported over 100 projects throughout the 20 districts in Bhutan.

The Bhutan Foundation continues its growth with a goal of $2M for 2013. We hope to continue our successes in Bhutan in collaboration with our partners in Bhutan and abroad.

2007

The Election Commission of Bhutan initiates the election process through voter education, and two rounds of mock elections are conducted throughout the country.

On December 17, Bhutan celebrated 100 years of monarchy.

The first-ever elections take place in Bhutan, and on July 18, the newly elected National Council and National Assembly of Bhutan sign the constitution of Bhutan.

On November 6, the Fifth Druk Gyalpo Jigme Khesar Namgyel Wangchuck is coronated as the first democratic monarch of Bhutan.

The United Nations unanimously adopts a Resolution of Happiness.

His Majesty the Fifth Druk Gyalpo weds Her Majesty Gyaltsuen Jetsun Pema Wangchuck.

2008

2009

2011

2012

2013

25 Years in Bhutan
Conservation of the Environment
Bhutan is very successful in conserving its environment and has far-reaching policies and an extensive network of protected areas. The Bhutan Foundation, in collaboration with our local partners in Bhutan, including the Royal Government’s Ministry of Agriculture and Forests, has supported various initiatives to conserve the country’s rich environment. Some of these initiatives are the following:

- Strengthening anti-poaching capacity in Royal Manas National Park
- Researching, studying, and monitoring tiger, snow leopard, and takin
- Addressing and raising awareness of human-wildlife conflict
- Building capacity of Bhutanese scientists at Ugyen Wangchuck Institute for Conservation and Environment (UWICE)
- Creating awareness on climate change

The Bhutan Foundation is proud to be involved in such effective conservation efforts.
Featured Project

Radio-tracking Bhutan’s National Animal, the Takin

According to local lore, the maverick Buddhist saint, Lam Drukpa Kuenley, popularly known as the Divine Madman, created the takin by affixing the head of a goat to the body of a cow. As the national animal of Bhutan, this unique ungulate is the symbol of agility and adaptability, even though its convex nose and bulky body hardly exude those qualities. Last summer, with support from the Bhutan Foundation, the Ugyen Wangchuck Institute for Conservation and Environment (UWICE) began a long-term study of Bhutan’s takin.

Researchers fitted two male and two female takin with GPS collars that will generate movement and location data for the next 12 months and beyond. In addition, blood, tissue, and ecto-parasite samples were collected during the animal captures to assess for diseases and vectors. As takin often occupy the same habitat as livestock (both yak and lowland cattle), this information can capture any potential threats to takin from disease.

Globally, four subspecies of takin are recognized, out of which the Bhutan takin (Budorcas taxicolor whitei) is found only in Bhutan. Generally a forest-dwelling animal, it can traverse steep slopes, cross raging streams, and climb close to 5,000 meters. Every summer, takin congregate in large herds of more than a hundred animals in several places in Bhutan. One such place is the famous Tsharjathang valley, which lies at 3,800 meters above sea level, between Laya and Lingzhi, in the Jigme Dorji National Park (JDNP). It is estimated that fewer than 1,000 takin exist in the forests and valleys of northern Bhutan.

The information from this study will be useful in guiding conservation of Bhutan’s national animal. Over the course of the next few years, more animals will be fitted with collars to provide important information on their exact movement pathways, movement patterns, and behavior.

This study is implemented by UWICE, Bhutan’s premier conservation research institute, with support from the Bhutan Foundation and in collaboration with the University of Montana/Wildlife Conservation Society, Max Planck Institute, and the Smithsonian Institution.
Equitable and Sustainable Development
Over the last decade, Bhutan has undergone a process of rapid modernization and socio-economic development. The country has made significant strides in its Five-Year Development plans. With all this development are specific areas where the Bhutan Foundation has been able to make a difference and fill critical gaps. The Bhutan Foundation continues to support the work of our local partners and the Royal Government of Bhutan through these initiatives:

- Improving the delivery of Emergency Medical Services and building Bhutan’s first trauma registry
- Improving education for children and youth with special needs
- Enriching the Royal Institute of Health Science’s Public Health Program
- Encouraging entrepreneurship through the Loden Foundation
- Supporting youth-led activities through the Bhutan Youth Development Fund and Voluntary Artists’ Studio, Thimphu (VAST)
- Providing educational opportunities for students from vulnerable and disadvantaged communities

Our support in these important areas has made a real impact in the lives of the Bhutanese people as they achieve their development goals.
Featured Project
Developing Leaders in Public Health

Bhutan has had many successes in public health care: childhood immunization has reached over 90 percent, basic health care is provided free of cost by the government, and its health infrastructure is improving. However, with the country’s development and the changing lifestyle of its people, noncommunicable diseases, traffic accidents, and pollution-related issues are on the rise. Climate change and its effect on health, emerging and reemerging diseases, and pandemics such as H1N1 and avian flu are also growing concerns. Another major challenge is the shortage of doctors in Bhutan: only 2 per 10,000 population. The Bhutan Foundation is supporting new efforts to develop public health leaders to address these needs.

In 2010, the Royal Institute of Health Sciences (RIHS) started a Bachelor of Public Health program. It is offered to district health officers, community health officers, health assistants, and auxiliary nurse midwives who have worked for over ten years in the field. Graduates from this program will then serve as clinical and public health leaders at the basic health units, as district health managers, and as program officers.

This year, the Bhutan Foundation in partnership with Yale University School of Public Health began an initiative to improve RIHS’s Public Health program. Through this initiative, Bhutanese professors from the RIHS Public Health program attend graduate classes at the Yale School of Public Health as visiting faculty. Under the mentorship of Yale faculty, RIHS professors will improve the content, method, and technique of teaching public health courses. Faculty and students from both institutes will also engage in collaborative public health research in Bhutan.

Public health has the potential to improve health in communities worldwide through preventative methods, such as community education, and through research in the epidemiology of diseases. By focusing on capacity building and research, the Bhutan Foundation is working to build a strong and robust public health program in Bhutan.
Preservation of Culture
As one of the last Himalayan kingdoms, Bhutan has one of the richest and most vibrant cultures. The form of Mahayana Buddhism practiced by most Bhutanese people today plays a fundamental role in their lives, instilling a deep respect and love for their natural and cultural heritage. However, as the country rapidly develops, the need to preserve this rich culture is a priority. The Bhutan Foundation supports the Ministry of Home and Cultural Affairs’ mission for the preservation, promotion, development, and protection of culture and heritage and the work of local civil society organizations who are filling critical gaps in preserving Bhutan's culture. These are a few of our initiatives:

- Restoring Garkhai Lhakhang in Shingkhar
- Restoring Trashigang Dzong and Drametse Lhakhang from earthquake damage
- Supporting the Bhutan Nuns’ Foundation and Voluntary Artists’ Studio, Thimphu (VAST).
- Implementing adaptive reuse of the Wangduechhoeling Palace
- Rebuilding dormitories and bathrooms at Sewala and Tamshing Monasteries

We look forward to continuing to support the Bhutanese people in preserving their unique culture as they greet the future.
Featured Project

Adaptive Reuse: Restoring a 19th Century Palace, the Birthplace of Bhutan’s Monarchy

The Bhutan Foundation, in collaboration with the Ministry of Home and Cultural Affairs, began the first phase of the Adaptive Reuse of the Wangduephodrang Palace project, including survey, measured drawings, condition assessment of the structure, and development of an overall master plan of the palace and the surrounding area. The overall objective is to restore the palace and to establish a museum that will serve as a gateway to Bumthang’s four valleys and will house permanent exhibits on Buddhism in Bhutan.

The concept of using old structures for new purposes, or adaptive reuse, is new to Bhutan, so this project has the potential to showcase it as an important tool for achieving conservation objectives and preservation of history and culture in Bhutan. As the project will engage technical experts from abroad and the local community, it will also build local capacity to apply adaptive reuse to future restoration projects.

The Wangduephodrang Palace, an architectural masterpiece currently listed under the World Monument Fund’s Watch List for endangered monuments, is an exquisite representation of 19th century Bhutanese architecture. The palace is located in Bumthang, Central Bhutan, and is the first large structure in the country to be built not as a fortress but as a residential mansion marking an era of peace. The palace is a powerful symbol of the establishment of monarchy in Bhutan’s history. But a lack of resources and minimal maintenance over the last half-century have left it in a vulnerable state, and it is in urgent need of restoration.

Gongsa Jigme Namgyal, a legendary warrior credited for unifying the feudal regions of Bhutan and laying the foundations for monarchy, constructed the palace in 1856. His son, Ugyen Wangchuck, was elected as the first King of Bhutan, establishing the royal court of the Wangchuck dynasty in this palace. In addition to its historical importance, the palace is also an extraordinary example of traditional Bhutanese architecture, painting, and craftsmanship that continues to influence architecture today.
Bhutan's transition to democracy happened in peaceful times and as a result of careful planning initiated by the Fourth Druk Gyalpo, Jigme Singye Wangchuck. From devolution of administrative powers in the 1980s to the first parliamentary elections in 2008, Bhutan's process of democratization shifted the burden of good governance to an elected government and a strong civil society. The Bhutan Foundation has taken the following initiatives to help strengthen the process of democratization:

- Establishing the Bhutan Center for Media and Democracy
- Building capacity of civil society organizations (CSOs) in Bhutan through workshops and seminars
- Providing scholarship opportunities in journalism to support professionalism in media
- Building partnerships with international organizations to support Bhutan’s process of democratization

We watch Bhutan’s transition to democracy with excitement and look forward to future efforts to ensure it continues along a smooth path.
Featured Project

Building the Capacity of Civil Society Organizations in Bhutan

Civil society organizations (CSOs) have helped develop important aspects of society, and almost 30 CSOs in Bhutan are now making a difference in the lives of the Bhutanese people. The Royal Government passed the Civil Society Organizations Act in 2007, and a Civil Society Organizations Authority was subsequently established in 2009. The CSO Authority was established to facilitate the growth of these emerging CSOs in the country and align constructive partnerships between these organizations and the government to “advance public interest socio-economically, culturally and environmentally.”

The Bhutan Foundation recognizes and supports the need for CSOs to advance the country as it moves forward in its development philosophy of Gross National Happiness. Since its establishment, the Bhutan Foundation supports all our local partners in Bhutan through whom we carry out our projects. Providing general operating support for our local partners is critical to their sustainability. The Bhutan Foundation currently supports 12 CSOs in Bhutan. In order to help build capacity within our local partner organizations, the Bhutan Foundation has conducted seminars on proposal writing and budgeting and training in accounting, such as using QuickBooks.

In addition, in celebration of the Royal Wedding in October 2011, the Bhutan Foundation in collaboration with all the CSOs in Bhutan is supporting a scholarship for a master’s degree in social work in India. The scholarship will provide opportunities for interested individuals engaged in nonprofit work in Bhutan. This collaboration aims to build capacity within the CSOs in Bhutan; three scholarships are being offered over three years.
Good Governance
Bhutan Foundation in 2011-2012

- **August 2011**: Bhutan Foundation celebrates the 5th Annual Archery Festival at Tashiding in Maryland.

- **November 2011**: Training Workshop on Wildlife Health, Immobilization and Handling for Wildlife Professionals is held in collaboration with UWICE and the Smithsonian Institution.

- **December 2011**: On December 17, the Bhutan Foundation celebrates Bhutan's 104th National Day in New York with the Permanent Mission of Bhutan to the United Nations and friends of Bhutan.

- **February 2012**: Dr. Joel Berger, from University of Montana and Wildlife Conservation Society gives a talk on Arctic Mammals and Climate Change at the Council for Renewable Natural Resources Research of Bhutan's guest lecture series.

- **March 2012**: Bhutan is represented at the 2012 DC Environmental Film Festival featuring *The Yak Herder's Son*, 86 Centimeters, and Bhutan: Land of the Black Necked Crane.

  *The Yak Herder's Son*, a Bhutan Foundation production, is premiered for the first time telling the story of a young yak herder's life and their encounters with the snow leopard.

  Perkins International visits Bhutan and meets with all stakeholders in the Special Education Program.

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28
April 14 is declared Health Volunteers Overseas Day coinciding with their 25-year anniversary.

On April 17, Dr. Chencho Dorjee, Dr. Nima Wangchuk and Mr. Tshewang Dorji participate in a discussion on Public Health and Environment at Yale University, School of Public Health.

On April 27, the University of Montana and the Ugyen Wangchuck Institute for Conservation and Environment sign a letter of intent to support Bhutanese students in the areas of forestry, wildlife biology, and geography.

On June 4, the Bhutan Foundation and the Bhutan Canada Foundation discuss ways to collaborate on various programs.

On June 5, the Bhutan Ecological Society (BEST) awards the 2nd Jigme Singye Wangchuck Outstanding Environmental Stewardship Award for Excellence in Field Leadership to Ms. Rebecca Pradhan, an ecologist with the Royal Society for the Protection of Nature.

The International Republican Institute visits Bhutan and meets with the Election Commission of Bhutan as well as existing and new party members for Bhutan's upcoming elections.

On June 27, Lyonpo (Dr.) Pema Gyamtso visits Washington, DC to meet with senior officials of the Smithsonian Institution and the National Zoo to discuss continuous collaboration between the Smithsonian and Bhutan.

For one month, a team of special education specialists conduct several workshops and trainings in collaboration with the Ministry of Education to help teachers adapt and use methods of inclusion in the classrooms in two pilot schools, Changangkha Middle Secondary School and Mongar Lower Secondary School.

On July 27, the specialists run a stakeholder meeting and workshop to discuss the importance of transition and collaboration in running a successful special education program.
Our Local Partners
The Bhutan Foundation works through our local partners in Bhutan who implement all our projects. We support their work in the field in over 100 projects throughout all 20 districts of Bhutan.

Bhutan Centre for Media and Democracy (BCMD)
Bhutan Nuns Foundation (BNF)
Bhutan Youth Development Fund (BYDF)
Jangsa Animal Saving Trust (JAST)
Lhomon Society
Loden Foundation
Ministry of Agriculture and Forests
Ministry of Education
Ministry of Health
Ministry of Home and Culture
READ Bhutan
Respect, Educate, Nurture and Empower Women (RENEW)
Royal Society for the Protection of Nature (RSPN)
Tarayana Foundation
The Kidu Foundation
Ugyen Wangchuck Institute for Conservation and Environment (UWICE)
Voluntary Artists' Studio, Thimphu (VAST)
World Wildlife Fund-Bhutan

The dots represent projects carried out by our local partners and supported by the Bhutan Foundation.
Our Institutional Partners
The Bhutan Foundation thanks our institutional partners without whom our work over the years would not have been be possible.

Asia Society
Clinical Data Management
Geographic Expeditions
Harvard Humanitarian Initiative
Health Volunteers Overseas
Humane Society International
National Geographic
Patton Boggs LLP
Perkins International, Perkins School for the Blind
Phelps Memorial Hospital Center
Rubin Museum
Smithsonian Institution
Snow Leopard Conservancy
The Bhutan Canada Foundation
The International Republican Institute
The Shelley & Donald Rubin Foundation
The University of Montana
The Wildlife Conservation Society
Tsao & McKown Architects
World Monuments Fund
World Wildlife Fund
Yale University
Bhutan Foundation Grants
July 2011–June 2012
## CONSERVATION OF THE ENVIRONMENT

**20,000 to 49,999**
- Humane Society International, Department of Livestock
  For the national dog population and rabies control program
- Royal Manas National Park
  Strengthening anti-poaching capacity

**10,000 to 19,999**
- Ugyen Wangchuck Institute for Conservation and Environment
  Study visit to Smithsonian Institution’s long-term forest monitoring plots
- Bhutan Bike for Climate
  Climate change program

**5,000 to 9,999**
- Dr. Joel Berger
  Bhutan takin ecology and conservation project
- Ugyen Wangchuck Institute for Conservation and Environment
  Bhutan Ecological Society environmental stewardship award
- Ugyen Wangchuck Institute for Conservation and Environment
  Bhutan takin ecology and conservation project

**1,000 to 4,999**
- Nature, Recreation and Ecotourism Division
  Climate change program
- Rinzin Drukpa
  Climate change documentary: *The Yak Herder’s Son*

**Below 1,000**
- Dakinny Productions
  Climate change documentary: *A Story of Hope*

## EQUITABLE AND SUSTAINABLE DEVELOPMENT

**50,000 to 99,999**
- Bhutan Youth Development Fund
  Enhancement of educational opportunities for children with special needs
- Ministry of Health
  Improving emergency medical services program

**20,000 to 49,999**
- His Majesty’s Welfare Fund
  Mobile clinic: ultrasound machine

**10,000 to 19,999**
- Colorado College
  Bhutan Scholarship

**5,000 to 9,999**
- Health Volunteers Overseas
  Bhutan EMS Physician HVO program
- Perkins School for the Blind
  Enhancement of educational opportunities for children with special needs
- Royal Institute of Health Sciences, Bhutan
  RHBS Yale Public Health program

**1,000 to 4,999**
- Early Learning Center
  Young Ambassadors of Change
- Royal Thimphu College
  Bhutan Scholarship

**Below 1,000**
- Sherubtse Social Welfare Fund
  Community social welfare

## GOOD GOVERNANCE

**50,000 to 99,999**
- Loden Foundation
  Loden Entrepreneurship Program (LEP)

**20,000 to 49,999**
- Bhutan Nuns Foundation
  General support
- Tarayana Foundation
  General support

**10,000 to 19,999**
- Bhutan Youth Development Fund
  General support

**5,000 to 9,999**
- RENEW
  General support

**1,000 to 4,999**
- Volunteer Artists’ Studio Thimphu (VAST)
  General support
- Bhutan Multi-Media Arts Centre
  Feasibility Study and Training

**Below 1,000**
- Royal Protection for the Protection of Nature
  General support

## PRESERVATION OF CULTURE

**50,000 to 99,999**
- Ministry of Home and Culture
  Renovation of Drametse Lhakhang

**10,000 to 19,999**
- Bhutan Oral Literature Project
  General support

**1,000 to 4,999**
- Singye Dzong
  Commissioning of Sculptures

**Below 1,000**
- Ministry of Home and Culture
  Restoration of Wangduechhoeling Palace
Funding and Financial Overview

In the 25 years since the Bhutan Foundation was created by friends of Bhutan, it has matured from an organization providing a small number of grants to an organization that has raised over $8 million for programs in Bhutan. With your help, the Bhutan Foundation’s revenues have grown dramatically, particularly since 2002, as depicted in the chart below. In 2002, the Bhutan Foundation raised $124,000 in contributions. In 2012, we raised more than $1.7 million, the majority of which was expended on supporting programs in Bhutan.

The Foundation continues to focus its programs in five core areas: conservation of the environment, equitable and sustainable development, good governance, preservation of culture, and events to increase knowledge of Bhutan. Program expenses, which total $1.1 million during the fiscal year ending June 30, 2012, represent 87% of all expenditures. Supporting services make up the remaining 13% of expenditures.

The growth and achievements of the Bhutan Foundation are made possible with your support. Thank you for believing in our mission.

Revenue Growth *
Over Ten Years

* Please note that the Bhutan Foundation changed its fiscal year in 2009. Prior to 2009, revenues were recorded by calendar year. After the first six months of 2009, revenues have been recorded by fiscal year.

Brian J. Menkes
Treasurer
Financial Summary

SUPPORT & REVENUE
Individual Contributions 502,763
Foundation and Trust Contributions 1,099,284
Government Grants 101,000
Corporate and Other Support 8,935
Total Support & Revenue 1,711,982

PROGRAM EXPENSES
Conservation of the Environment 318,832
Equitable and Sustainable Development 450,064
Good Governance 107,283
Preservation of Culture 191,751
Events to Increase Knowledge of Bhutan 46,813
Total Program Expenses 1,114,743

SUPPORTING SERVICES
Fundraising 62,103
Management and Administration 106,571
Total Supporting Services 168,674

TOTAL EXPENSES 1,283,417

Funds Raised
By Source

Individual Contributions 29%
Foundation and Trust Contributions 64%
Government Grants 6%
Corporate and Other Support 1%

Expenditures
By Program Areas

Conservation of the Environment 25%
Equitable Development 35%
Good Governance 8%
Preservation of Culture 15%
Events 4%
Ways to Stay Connected
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Contact Us

Washington, DC
Bhutan Foundation
3121 South St., NW
Washington, DC 20007

Tel: (202) 609-7363
Fax: (202) 787-3943
email: bhutanfoundation@bhutanfound.org

Thimphu, Bhutan
Bhutan Foundation
Nazhoen Pelri Youth Center
PO Box 255
Thimphu, Bhutan 11001

Tel: +975 (2) 335613
Fax: +975 (2) 335614
email: info@bhutanfound.org

CREDITS

Contributors
Dr. Bruce W. Bunting
Ms. Alexandra Bratton
Ms. Ugen Choden
Ms. Tandin Pen
Ms. Dawa Sherpa
Mr. Tshewang Wangchuk
Ms. Tshering Yangzom
Mr. Kuenga Yarphel

Editorial
Ms. Karla Daly

Photography Credits
Bhutan Foundation
Bhutan Youth Development Fund
Shaylah O’Connor
David Taggart
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Production
Ms. Tshering Yangzom

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Mr. Jordan Winick

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